











City of Boston - Thomas M. Menino - Mayor

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INTRODUCTION

Over the past three decades the Neighborhood Housing Trust's (NHT) administration of the linkage program has become an integral component of large-scale development in Boston, and its impact has been dramatic. From its inception in 1986 through December 31, 2012, the Neighborhood Housing Trust has committed \$133,804,969 in linkage funds. These funds have helped create or preserve 10,176 affordable housing units in 193 development projects throughout the City of Boston. The projects range in scope from the conversion of two brownstones in the South End into homeless housing, to the preservation of the Mount Pleasant Home in Jamaica Plain, to the new construction of the multi-unit Olmstead Green Development on the former State Hospital site in Mattapan/Dorchester.

This web site has been developed to share with you the work performed by the NHT in administering linkage funds, and the powerful effect that it has had on our city's neighborhoods.

If you should have any questions regarding NHT please contact Theresa Gallagher, Secretary to the Trust at (617) 635-0325 or tgallgher.dnd@cityofboston.gov or Christine O'Keefe at (617) 635-0351 or cokeefe.dnd@cityofboston.gov.

A BRIEF HISTORY OF LINKAGE

The City of Boston's linkage program began in 1983 with the approval of Article 26 of the Boston Zoning Code, which sought to balance large-scale commercial development with needed residential construction. Three years later, Article 26 was expanded to shorten the payment period for linkage dollars in the area defined as "downtown" as well as to include job training as an element of the linkage program. In 1986 the Neighborhood Housing Trust was created to manage housing linkage funds, while in 1987 the Neighborhood Jobs Trust (NJT) was created to manage jobs linkage funds. In response to a legal challenge, the City of Boston submitted a home rule petition to the Massachusetts Legislature that resulted in Chapter 371 of the Acts of 1987- legislative authorization for Boston's linkage program. In 1996, by action of the Boston Zoning Commission, linkage was further incorporated into Article 80B of the Boston Zoning Code.

More recently Mayor Thomas M. Menino convened a panel of developers and advocates to study the linkage program. Their recommendations were formulated into a home rule petition that Mayor Menino sent first to the City Council and then to the Massachusetts Legislature. The home rule petition was adopted in December 2001. As a result, the affordable housing linkage fee increased to \$7.18 per square foot, and the employment linkage fee increased to \$1.44 per square foot. In addition, the pay-in period for both neighborhood and downtown development was standardized at seven years for housing payments and two years for jobs payments. Effective April 5, 2006 the affordable housing linkage fee was increased to \$7.87 psf, and the employment linkage fee was increased to \$1.57 psf. For more information, see Linkage Payment Requirements.

A survey of linkage programs across the United States indicated that Boston's program succeeded in raising more dollars and generating more housing than any similar municipal program.

LINKAGE PAYMENT REQUIREMENTS

Linkage is a fee exacted from all new large-scale commercial real estate developments exceeding 100,000 square feet and requiring zoning relief, including expansion and rehabilitation projects. The linkage requirement can be fulfilled through either a cash payment or direct creation of housing or a job-training program. All cash payments are received by either the NHT or the NJT for distribution. In the area defined as "neighborhood," housing payments are made over a seven year period beginning with the earlier of either the issuance of an occupancy permit or two years from issuance of a building permit; in the area defined as "downtown," payments are made over a seven-year period, beginning upon issuance of the building permit. Jobs payments are made over a two-year period, the first due at issuance of the building permit, regardless of the location of the development. Development Impact Project (DIP) agreements serve as contracts by which the developer and the Boston Redevelopment Authority (www.bostonredevelopmentauthority.org) confirm the payment of linkage fees.

The two options for meeting the housing-related linkage obligation are:

Housing Payment: A housing contribution grant of \$7.87 for every square foot of gross floor space of DIP uses in excess of 100,000 square feet is required to be paid by the respective developer. The housing contribution grant must be made in seven equal annual installments. If the developer elects, the entire amount due may be present valued and paid in one year. Otherwise, for developers of neighborhood projects the first linkage payment is due upon either issuance of a certificate of occupancy or 24 months after the issuance of a building permit for the proposed project, whichever comes first. Developers of downtown projects must begin paying linkage when the building permit is issued. The remaining installments are due and payable annually on the anniversary of the first payment.

Housing Creation: As an alternative to direct payments, developers may fulfill their linkage obligation by opting to be directly involved in housing creation. This option requires developers to create or assist in the creation of housing units for low-and moderate-income residents of the city. The cost of this housing creation option must be equivalent to the housing payment the developer would have made. Housing creation proposals must conform to the BRA's written housing creation regulations. These regulations govern how a project comes to fruition by laying out a number of options developers may pursue, such as directly creating housing or channeling the net present value of the linkage obligation to an entity approved by the BRA to construct affordable housing. All housing creation proposals must be recommended by the NHT for BRA approval.

A developer may opt for any combination of the above payments or creations in order to meet its linkage obligation. The choice a developer makes is detailed in a DIP agreement made with the BRA. The DIP agreement lists the total housing obligation of the developer along with a payment schedule or housing agreement, whichever applies. The NHT is responsible for receiving the linkage payments after a DIP agreement is executed, as well as approving the distribution of these funds.

FUNDING AFFORDABLE HOUSING PROJECTS

If a developer chooses the housing payment option, the funds are paid into the Neighborhood Housing Trust. The NHT awards funds to projects that expand affordable housing and meet the eligibility and competitive criteria listed below.

<u>Eligible Entities</u>: Private, public, non-profit and for-profit development entities or private individuals are eligible applicants for NHT funding. The applicant must be current in taxes with no record of arson or fair housing violations.

<u>Eligible Projects</u>: Projects may be homeownership, rental, cooperative or other forms of permanent or transitional housing. They may be new construction, rehabilitation of abandoned or occupied rental property, or conversion of non-residential property. To be eligible for consideration, projects must meet the following requirements:

- The project must meet a "but for" test-that is, without (but for) linkage funding, the project would not be feasible;
- Trust funds will assist only "affordable units." In this case "affordable units" is defined as lowand moderate-income units serving households below 80% of median income for the Boston area:
- O Homeowner units must be affordable for a minimum of 50 years (30 years, with 20-year renewal option); rental units must be affordable in perpetuity;
- The developer must have site control, and the proposed project must be financially feasible and meet the requirements of the state sanitary and building codes;
- The units shall be managed in compliance with the Boston Jobs Ordinance, the City of Boston Fair Housing Commission guidelines, and other applicable fair housing and equal opportunity requirements.

Competitive Criteria: In evaluating applications for funding, the NHT reviews the following project elements:

- Number and percentage of affordable units, including the number available to low-income households (below 50% of median income) and special needs populations;
- Amount of NHT funds requested per affordable unit;
- Developer's capacity and track record;
- Readiness to proceed;
- Additional affordability beyond the minimum requirement;
- O The extent to which the project will provide employment, financial, or managerial participation by minority- or women-owned business enterprises;
- O The extent to which the neighborhood has not previously received linkage funds.

Request for proposals (RFPs) issued from time to time may set out additional thresholds or targets.

Governance

The Neighborhood Housing Trust was established to receive linkage fees as well as to decide how the funds are distributed. As stated in its "Declaration of Trust": "This Trust is established to promote the public health, safety, convenience and welfare by mitigating the extent to which Boston's low or moderate income households are unable to afford decent, safe and sanitary housing within the City of Boston."

The NHT consists of seven trustees: the president of the City Council (ex officio) or his or her designee, the City of Boston's collector-treasurer (ex officio), and five mayoral appointees. The collector-treasurer serves as managing trustee and is responsible for maintaining the financial records and administering the trust.

NHT Awards

Fourtain Hill Square		Project Name	Neighborhood	Date of Trust Vote	Amount	Sum for Multiple Votes	Total # of Units	# of Affordable Units
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Supplementary (Test Cut) South End 1-16-87 378-385 377-405 32 30 50 50 50 50 50 50 50						\$266.000		
3 O'Relly School South Boston 6-18-27 S305,000 \$77,400 \$2 \$77,400 \$2 \$77,400 \$2 \$77,400 \$2 \$77,400 \$2 \$77,400 \$2 \$77,400 \$2 \$77,400 \$3 \$3 \$3 \$3 \$3 \$3 \$3	2 L	eighton Park (Tent City)	South End				271	203
4 Waterload Place 40 5 5 6 6				6-18-87	\$305,000			32
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Charlestown Townhouses	5 B	Bricklayer's Back of the Hill	Mission Hill				165	105
Charlestown Townhouses					\$500,000	\$1,675,000		
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59 11-17 East Concord Street South End 9-23-95 \$407,000 · · · · · · · · 41								41
60 Longtellow School Roslindale 10-9-97 \$225,522 45								44

	Project Name	Neighborhood	Date of Trust Vote	Amount	Sum for Multiple Votes	Total # of Units	# of Affordable Units
			10-9-97	\$99,478	. ,		
	Mishawum Park Apartments	Charlestown	10-14-97	\$500,000		337	337
	Walnut Community Housing South End Tenants Housing II	Roxbury South End	10-14-97 10-14-97	\$350,000 \$500,000		37 184	34 184
	McBride House	Fenway	11-16-97	\$500,000		17	17
	Academy Homes I	Roxbury	11-16-97	\$500,000		202	150
	Bowdoin Geneva Home Again	Dorchester	7-23-98	\$400,000		7	7
	Goodale Road Home Again 15-25 Hemenway Street	Mattapan	9-10-98			10	8
	Howard Woodward Dean Home Again	Fenway IRoxbury	9-10-98 10-8-98			24 12	13 12
	Mission Hill Home Again	Mission Hill	7-1-99			22	22
	Davenport Commons	Lower Roxbury	7-1-99	\$97,669		60	37
			7-1-99	\$98,331	\$196,000		
72	Wellington Hill Home Again	Mattapan	9-23-99	\$1,046,600		24	14
			6-2-04 9-14-04	\$0 -\$50,000	\$996,600		
73	Savin Maywood Home Again	Roxbury	9-23-99	\$360,197		5	5
74	Franklin Field South Home Again	Dorchester	5-25-00	\$1,549,106		22	22
75	St. Botolph-Susan Bailis ALF	Fenway	7-13-00	\$3,142,700		82	54
			11-8-01 7-29-09	\$0 -\$6,520			
76	St. Francis House Shelter	Central	10-12-00	\$720,000	. , ,	139	139
	Rollins Square	South End	1-30-01	\$2,569,252		184	62
	•		10-4-01	\$0	\$2,569,252		
78	Audubon Apts./"Harvard Hills"	Mattapan	5-9-01	\$300,000		37	37
70	JP Coop Apts aka 131 Morton Street	Jamaica Plain	6-20-02 5-9-01	\$0 \$597,500		62	61
	Covenant House III	Allston-Brighton	5-9-01	\$750,000		42	42
- 00	Coveriant Floade III	/ ilistori Brightori	1-9-03	\$0	\$750,000	72	72
81	Talbot Bernard	Dorchester	5-9-01	\$750,000		31	31
			6-20-02	\$0	\$750,000		
82	The Foley	Dorchester	5-9-01 11-8-01	\$750,000 \$0	\$750,000	116	92
83	Nazing Ct., Seaver St.	Roxbury	5-9-01	\$750,000		151	144
	riaming on, coare. on		6-20-02	\$250,000	\$1,000,000		
84	Costello Homes	South Boston	5-9-01	\$375,000		15	8
0.5	Hamas Avenue	Darahastar	3-28-02	\$117,375	\$492,375	4.5	45
00	Homes Avenue	Dorchester	5-9-01 5-28-03	\$375,000 -\$375,000	\$0	15 (15)	15 (15)
86	Harvard Commons	Mattapan	5-9-01	\$750,000	***	30	9
		·	9-14-04	-\$750,000	\$0	(30)	(9)
	Geneva Ave.	Dorchester	5-9-01	\$500,000		11	10
88	Family House Shelter	Roxbury	5-9-01 10-17-12	\$750,000 \$200,000	\$950,000	24 (16)	24 (16)
89	Parcel C	Chinatown	6-20-01	\$990,530		251	81
			7-12-01	\$820,629	\$1,811,159		
90	Mission Hill Phase II	Mission Hill	3-28-02	\$574,000	# 4 000 000	34	34
			6-20-02 2-14-13	\$359,332 \$133,000			
91	St. John of God	Brighton	3-28-02	\$625,000		102	74
			6-20-02	\$0		0	(5)
	Trinity Terrace	Dorchester	3-28-02			63	63
	Dartmouth Hotel	Roxbury	3-28-02			65	58
	Brookview House II 33 Everett Street/Legal Seatoods	Dorchester Brighton	3-28-02 3-28-02			12 50	12 50
	Egleston Crossing	Rox & JP	2-12-03	\$750.000		64	63
	Amory Apts	Jamaica Plain	2-12-03	\$750,000		64	64
			1-7-04	\$509,691	. , ,		
	Trinity Mattapan Heights II-A	Mattapan	2-12-03	\$750,000		83	71
	Brookside Artists Live Work Space Columbia West Apartments	Jamaica Plain Roxbury	2-12-03 2-12-03	\$474,355 \$250,000		23 46	18 46
	Roslindale Field	Roslindale	2-12-03	\$750,000		27	15
101	TOOMING FIND	John Idaio	11-1-07	-\$750,000		(27)	(15)
	Crittenton Hastings House	Brighton	2-12-03	\$750,000		28	28
	Misahwum Apts	Charlestown	4-16-03	\$795,323		66	33
	Maverick Gardens Hope VI (Phases I & II) West Broadway	East Boston South Boston	5-28-03 9-9-03			230 133	177 133
	Clarendon Street YWCA	Back Bay	1-22-04			184	79
	25 School Street	JP/Roxbury	1-22-04			46	46
108	Border Falcon	East Boston	1-22-04	\$700,000		14	14
109	Nu Life Development	Roxbury	1-22-04	\$300,000		16	6
			3-6-08	\$682,000		0	7
110	 242-244 West Broadway	South Boston	6-16-09 1-22-04	\$196,031 \$222,000	\$1,178,031	3	3
	Ruggles/Shawmut	Roxbury	2-8-05	\$750,000		43	43
		1	12-9-08	-\$75,000		.5	
112	Kasanof Bakery (Rental Portion)	Roxbury	5-3-05	\$750,000		46	46

	Project Name	Neighborhood	Date of Trust Vote	Amount	Sum for Multiple Votes	Total # of Units	# or Affordable Units
			6-16-09	\$250,000	\$1,000,000		
	700 Harrison Avenue	South End	8-2-05	\$750,000		84	23
114	Neponset Fields-Ownership	Hyde Park	8-2-05	\$750,000		48	15
445	376 W4th Street	Occillo Boots	4-17-08	-\$750,000	\$0	(48)	(15)
	Mattapan Heights III	South Boston	11-10-05			18	18
	Mattapan Heights IV	Mattapan	11-10-05 11-10-05			28	28 45
	Ashmont TOD	Mattapan Dorchester	1-10-05	\$250,000		45 74	74
	Olmsted Green, Phase 1	Mattapan	1-5-06	\$296,000		51	51
119	Ciristed Green, Fridge 1	wattapan	6-14-07	\$800,000	\$1,096,000	31	31
120	Blessed Sacrament Condos	Jamaica Plain	8-1-06	\$750.000	ψ1,000,000	16	16
.20		Jamaica Fiam	4-17-08	\$281,799	\$1,031,799		
121	vvainut House	Roxbury	8-1-06	\$250,000		34	34
122	Hyde-Blakemore	Roslindale	8-1-06	\$481,423		9	9
123	Otis Field Estates	Roxbury	8-1-06	\$550,000		10	10
			4-17-08	-\$550,000	\$0	(10)	(10)
124	2451 Washington Street	Roxbury	8-1-06	\$500,000		10	10
			10-21-08	-\$500,000	\$0	(10)	(10)
	Mount Pleasant Home	JP/Roxbury	9-6-06	\$500,000		38	38
126	Neponset Fields 202	Mattapan	9-6-06	\$750,000		50	50
	Discoul Community (Posts)		3-6-08	\$0	\$750,000	(19)	(19)
127	Blessed Sacrament Coop (Rental)	Jamaica Plain	9-6-06	\$500,000		36	36
			4-17-08	\$250,000	\$1,000,000		}
120	Hope House	Roxbury	6-16-09 9-6-06	\$250,000 \$700,000		22	22
	Dudley 202	Roxbury-Dudley Sq	9-6-06	\$750,000		56	56
	1460 House	Dorchester	9-6-06	\$750,000		42	42
	Franklin Hill Apartments (Phases 1A & 1B)	Dorchester	11-2-06	\$1,250,000		114	114
131		Doronester	4-12-07	\$1,230,000	\$1,250,000	(24)	(24)
132	Cheriton Heights	West Roxbury	6-14-07	\$700,000	\$1,233,333	90	80
102		TT GOT TROXBUTY	6-16-09	\$0	\$700,000	(20)	(17)
	Parcel 24 Homeownership - CHANGED TO					,	,
133	RENTAL	Chinatown	6-14-07	\$632,748		255	66
			4-26-11	\$117,252	\$750,000	(255)	(21)
134	Lyndhurst/Washington	Dorchester	8-2-07	\$1,388,433		16	16
	ID Apparatus of		10-21-08	-\$1,388,433	\$0	(16)	(16)
136a	JP Apartments	Jamaica Plain	8-2-07	\$713,657		103	103
			11-1-07 4-17-08	-\$193,901 \$230,244			
			6-16-09	\$250,000	\$1,000,000		I
137	225 Centre Street	Roxbury	8-2-07			35	35
138	vvarren Gardens 202	Roxbury	8-2-07			40	40
139a	Centre Wise Lamartine	Jamaica Plain	8-2-07	\$750,000		30	30
			6-16-09	\$250,000	\$1,000,000		
140	South Boston Scattered Sites	South Boston	8-2-07	\$387,411		27	27
			4-14-10	-\$82,803	\$304,608		
141a	East Cantion Street	South End	8-2-07	\$292,050		80	80
			7-29-09	-\$292,050	\$0	(80)	(80)
142a	Franklin HIII Apartments (Phases 2A & 2B)	Dorchester	11-1-07	\$1,250,000		96	96
			1-24-08 4-17-08	\$0 \$0	\$1,250,000	56	56
1/13	Nueva Esperanza	Roxbury	3-6-08		\$1,230,000	14	14
	Oimsted Green Rental, Phase 2	Mattapan	3-6-08	\$750,000		50	50
	11 Mount Pleasant Avenue	Roxbury	3-6-08			15	15
	23-25 Alaska Street	Roxbury	3-6-08	\$437,445		16	16
	38-42 Upton Street	South End	3-6-08	\$750,000		37	37
<u> </u>	·		7-14-08	Ţ: 00,000		(18)	(18)
			11-23-10		\$750,000	(1)	(1)
148a	1615 Commonwealth Avenue	Brighton	3-6-08	\$750,000		34	34
			6-3-08	-\$750,000	\$0	(34)	(34)
	Levedo Building	Dorchester	3-6-08	\$650,000		24	24
	Roxbury Crossing Condominium	Mission Hill	4-17-08	\$1,157,253		22	17
	Hong Lok	Chinatown	4-17-08	\$750,000		75	75
	Brookleage Cummins	Dorchester	4-17-08	\$527,344		90	90
153	Kenilworth Williams	Dot/Mattapan	4-17-08	\$222,656		38	38
154a	Greenway Apts. (aka Maverick Street Homes)	East Boston	10-21-08	\$700,000		30	30

	Project Name	Neighborhood	Date of Trust Vote	Amount	Sum for Multiple Votes	Total # of Units	# of Affordable Units
			11-23-10		\$700,000	(3)	(3
	157 wasnington Street	Dorchester	10-21-08	\$750,000		24	24
156	Hyde Park Avenue Elder Care	Roslindale	10-21-08	\$600,000		12	12
157a	Bloomfield Gardens	Dorchester	10-21-08	\$750,000		29	29
			11-23-10		\$750,000	(2)	(2
158a	Parcel 24 Rental	Chinatown	10-21-08	\$750,000		69	69
			4-26-11	\$0	\$750,000	(19)	(19
	Lucerne Gardens	Dorchester	10-21-08	\$250,000	0, 0, 0, 0, 0, 0, 0, 0, 0	45	45
	Washington Beech HOPE VI	Roslindale	12-9-08	\$1,500,000		72	72
	wasnington Beech Four Phase Two	Mattapan	2-4-10	\$1,500,000		56	56
	Hearth at Olmstead Green	Mattapan	2-4-10	\$750,000		59	59
	Quincy Commons	Roxbury	2-4-10	\$750,000		40	40
	Urban Edge Limited Partnership	Roxbury/JP	2-4-10	\$500,000		82	82
	64-70 Burbank Street	Fenway	2-4-10	\$316,878		36	36
166	Brookview House III	Dorchester	2-4-10	\$750,000		16	16
			5-3-12	-\$750,000		(16)	(16
167	Mattapan Rental CDC Portfolio	Mattapan/Dorchester	2-22-10	\$600,000		24	24
			5-3-12	-\$600,000		(24)	(24)
168	Iviattapan Heights 5A	Mattapan	2-22-10	\$750,000		60	60
169	Condor-Harve Garden Apartments	East Boston	8-30-10	\$500,000		7	7
			12-13-12	\$68,551	\$568,551		
	Walnut Ave. Apts.	Jamaica Plain	8-30-10	\$750,000		33	33
	Upnams vvest Development	Dorchester	8-30-10	\$750,000		13	13
	Dudley Greenville Development	Roxbury	8-30-10	\$750,000	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	43	43
	Quincy Heights I	Dorchester	8-30-10	\$750,000		80	80
173a	Quincy Heights II	Dorchester	9-22-11	\$750,000		49	49
	Quincy Heights I & II		7-25-13	-\$129,000	\$1,371,000	0	0
	Worcester House	Back Bay	8-30-10	\$420,000		16	16
175	Jackson Commons Development	Roxbury	10-21-10	\$750,000	NOT SERVICE TO SERVICE	30	30
176a	Boston Trailer Park Development	West Roxbury	10-21-10	\$475,000		78	78
			11-23-10	\$275,000	\$750,000		
	Oxtord Ping On	Chinatown	10-21-10	\$750,000		37	37
179	Patriot Homes Development	South Boston	4-26-11	\$750,000		24	24
180	Life Focus Center	Charlestown	4-26-11	\$750,000		60	60
			5-3-12	-\$750,000		(60)	(60)
181	St. Kevin's Residential Community	Dorchester	4-26-11	\$750,000		33	33
	Upham's Corner Revitalization at St. Kevin's Jamaica Plain Scattered Site Housing	Dorchester Jamaica Plain	4-26-11 4-26-11	\$750,000 \$750,000		47 16	47 16
103	Jamaica Fiairi Scattered Site Flousing	Jamaica Fiaim	4-5-12	\$750,000		10	10
			12-13-12			(2)	(2)
	Northampton I ower	South End/Lower Roxbury	4-26-11			180	180
185	Old Colony Phase Two	South Boston	6-30-11	\$1,000,000	4	169	169
400	De la constitución de la Constit	Destruction	4-5-12	0444 750	\$1,000,000	00	
186	Roxbury Crossing Senior Building	Roxbury	5-3-12 11-5-12	\$111,753 \$750,000	\$1,141,139	39	39
			11-5-12	\$279,386			
187	MMHC Residential Development	Mission Hill	11-5-12		N. N	66	66
188	MMHC Residential Development	Mission Hill	11-5-12	\$750,000		92	30
	Charing Cross Development	Brighton	11-5-12	\$500,000		55	18
	Bridgeview Center Whittier, Lyndhurst & Washington Street	Charlestown	11-5-12	\$750,000		66	66
	Georgetowne Homes	Dorchester Hyde Park	11-5-12 11-5-12	\$1,000,000		43 967	43 875
	Cortes Steet Phase II	South End	1-14-13	\$582,884		41	41
			1-14-13	\$167,116			
	Bartlett Place, Building B	Roxbury	7-25-13	\$1,000,000		60	38
	Four Corners/Upper Washington	Dorchester	7-25-13	\$1,000,000		35	35
196	Washington Westminister	Roxbury	7-25-13			27	27
	New England Center for Homeless			•			
	Veterans	Boston	7-25-13	\$1,000,000		35	35
198	75 Amory Ave.	Jamaica Plain	7-25-13			39	39
	Renwood PWA	Roxbury/South End	7-25-13	\$600.000		23	23
	Harrison Lower	South End	7-25-13			102	76
	Total	1	•	\$141,054,330		12,198	10,490

SELECTION OF NHT FUNDED PROJECTS

270 Centre Street, Jamaica Plain



The 270 Centre Street project also known as Centre Wise Lamartine Development involved the new construction of a 4 story brick building with 30 affordable rental units and 4 commercial spaces. This was the initial project in the revitalization of the Jackson Square.

The Jamaica Plain Neighborhood Development (JPNDC) was able to combine the parcel they owned with 7 vacant city-owned parcels to construct this beautifully designed development. The project's affordability mix includes 4 units set-aside for homeless or formerly homeless individuals.

Location:

270 Centre Street

Developer:

Jamaica Plain, NDC

Total Development Cost:

\$14,385,554

Linkage Award Amount:

\$750,000

Other Funding:

DND, DHCD, BCLF, MHP, Mass Housing

Total Number Units:

30

Number of Affordable Units:

30

23-25 Alaska Street, Roxbury





Alaska Street

As these before and after photos clearly demonstrate, this proud Victorian has been fully rehabilitated into 17 affordable enhanced Single Room Occupancy units, 2 of which were set-aside for formerly homeless individuals. The property had been neglected for some time. After a series of community meetings. local residents agreed to support the acquisition and renovation of this property by Caritas Communities, and the restoration of its Lodging License which the former owner had allowed to lapse in 2001.

Location: Roxbury

Developer: Caritas Communities, Inc.

Total Development Cost: 3,207,280

Linkage Award Amount: \$437,445

Other Funding: DND, EOCD, DHCD, Energy Star

Total Number Units: 17

Number of Affordable Units: 17

Mount Pleasant Homes, Mission Hill



This was a three-phased new construction/rehab project, adding 29 new rooms and renovating/ reconfiguring the 31 existing rooms. These affordable SRO units are for elderly clientele. The new wing, in addition to providing affordable housing for more clients, has a dining atrium and a commercial space for their on-site health care provider, Brigham and Women's Advanced Primary Care Associates.

Location: 301 South Huntington Avenue, Jamaica Plain

Developer: Mount Pleasant Home, Inc.

Total Development Cost: \$20,374,029

Linkage Award Amount: \$500,000

Other Funding: DND, DHCD, MassHousing, MHIC, BCC, Foundations, Private Donors,

Washington Beech HOPE VI, Roslindale



Originally built in 1952, Washington Beech has been transformed as a HOPE VI community. This revitalized housing centers on a new park and connects back into the surrounding Roslindale neighborhood with new streets and sidewalks.

The redevelopment included demolition of the existing 266 units and creation of 206 new rental units. The new site design reduces density to be more in keeping with the surrounding neighborhood. A variety of unit types replace the existing institutional walk-ups including a low-rise elevator building, garden apartments, duplexes over flats, and townhouses. New roads were built so that all unit entries front on a street and residents can park nearby. A central green space with play facilities and park benches is provided for young children and adults.

Construction of Washington Beech occurred in two stages to accommodate the relocation and rehousing of existing residents. Residents began relocation of the first phase buildings in the summer of 2008. Lease up of the new buildings was completed in December 2011, three months ahead of schedule.

Location: 4560 Washington Street. Roslindale

Developer: Trinity Financial

Total Development Cost: \$100,000,000 (all phases)

Linkage Award Amount: \$1,500,000 (Phase 2)

Other Funding: HUD HOPE VI, AARA, DHCD, RBC Capital Markets

Total Number Units: 230 total, 56 NHT funded

Number of Affordable Units: 230/56

Greenway Apartments, East Boston





Near Maverick Square, and abutting the East Boston Greenway, stands the newly built Greenway Apartments: 27 units of affordable rental family housing.

Developed by the East Boston Community Development Corporation, this was the first construction designed to interact with the East Boston Greenway to ensure that the building and the landscape smoothly transitioned to the greenway itself.

There are 21 two-bedroom and 6 three-bedroom units. Six units are reserved for formerly homeless families, and three units are handicap accessible.

Location:

170 Maverick St, East Boston

Developer:

East Boston CDC

Total Development Cost:

\$10,711,030

Linkage Award Amount:

\$700,000

Other Funding:

DND, DHCD, MHFA, MassHousing

Total Number Units:

27

Number of Affordable Units:

27

Nueva Esperanza, Roxbury



This is the latest addition to the Nueva Vida, Inc./Casa Esperanza, Inc. portfolio, and their third project with DND. Their mission is to provide housing and services to individuals in recovery from substance abuse. Casa Esperanza has evolved to meet the unique long term needs of people in recovery, providing integrated, bilingual/bi-culturally tailored services.

Location:

302 Eustis Street, Roxbury

Developer:

Casa Esperanza/Casa Nueva Vida, Inc.

Total Development Cost:

\$4,035,418

Linkage Award Amount:

\$425,000

Other Funding:

DND, DHCD, FHLB, MassHousing

Total Number Units:

14

Number of Affordable Units:

14

South Boston Police Station/Patriot Homes





The South Boston NDC and Caritas Communities joined forces to create the South Boston Veterans Housing LLC, and became the winning application of an RFP for the redevelopment of the existing vacant police station and 2 small, abutting parcels.

The South Boston Veterans Housing LLC plans to partially demolish and rehab the former police station and create a new building on Athens Street. When complete, there will be 24 affordable rental units for veterans.

Location: 273 D Street, South Boston

Developer: South Boston Veterans Housing LLC

Total Development Cost: \$9,386,186

Linkage Award Amount: \$750,000

Other Funding: DND, BRA Inclusionary Zoning, DHCD, Fed. LIHTC, Boston Private Bank

Total Number Units: 24

Number of Affordable Units: 24

Cheriton Heights, West Roxbury





Cheriton Heights is a 70-unit mixed-finance, mixed-income elderly development built on land owned by the American Arabic Benevolent Association, Inc. (AABA). The project is directly adjacent to the Cheriton Grove elderly housing development, also owned by AABA. Sixty-three one bedroom units are affordable to households earning at or below 60% of median income, of which 7 units are set aside for current or formerly homeless. The remaining 7 units are market rate. The first floor will house all non-residential space including management offices, maintenance space, lounge with a kitchen and a library/leaning center.

Location:

18-20 Cheriton Road, West Roxbury

Developer:

American Arabic Benevolent Association, Inc. and The Community

Builders

Total Development Cost:

\$21,001,035

Linkage Award Amount:

\$700,000

Other Funding:

DND, DHCD, MassHousing, HUD 202, LIHTC, Energy Star Rebates

Total Number Units:

70

Number of Affordable Units:

63

Upton Street, South End





Co-sponsored by the Pine Street Inn (PSI) and the Planning Office for Urban Affairs (POUA), the Upton Street properties continue the tradition of providing housing to the homeless and the working poor. They were once part of a large network of boarding houses that existed for decades within Boston's inner core, Back Bay, Beacon Hill, South End and Roxbury, providing thousands of units of inexpensive housing for low-income individuals. Over the last four decades this type of housing has disappeared from most of these areas. Today, city officials and affordable housing advocates struggle to preserve existing SRO units in order to maintain this source of affordable housing.

Until completion of its new facility in the New Market Commercial District these buildings were owned by Hope House, Inc. and housed 60 homeless and/or drug-dependent individuals in a dormitory style setting. The properties were then sold to PSI and the POUA to be developed into 19 units of "enhanced" studio-type units for homeless and low-income persons.

Location:

40-42 Upton Street, South End

Developer:

Pine Street Inn and the Planning Office of Urban Affairs

Total Development Cost:

\$8,739,375

Linkage Award Amount:

\$750,000

Other Funding:

DHCD, LIHTC, FHLB, Life Initiative, Bank of America

Total Number Units:

19

Number of Affordable Units:

19

Worcester House, Back Bay



Worcester House is a 16 unit preservation/substantial rehabilitation project at 186 Marlborough St in the Back Bay. Caritas Communities, Inc. is in the process of renovating the building to provide permanent affordable housing units for low income individuals. Caritas purchased the building in January of 2010 and quickly started to work to identify its needs. Renovations include adding handicap accessibility and a chair lift, converting one unit to a handicap accessible unit, heating upgrades, roof replacement, windows, and masonry repairs.

Location: 186 Marlborough St, Back Bay

Developer: Caritas Communities, Inc.

Total Development Cost: \$2,362,120

Linkage Award Amount: \$420,000

Other Funding: DND and DHCD

Total Number Units: 16

Number of Affordable Units: 16

NHT Financials

Financial Statements and Independent Auditors' Reports

Year Ended June 30, 2012

Financial Statements and Independent Auditors' Reports

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INDEPENDENT AUDITORS' REPORT

Board of Trustees Neighborhood Housing Trust Fund City of Boston, Massachusetts

We have audited the accompanying statement of fiduciary net assets of the Neighborhood Housing Trust Fund (the Fund), a component unit of the City of Boston, as of June 30, 2012, and the related statement of changes in fiduciary net assets for the year then ended. These financial statements are the responsibility of the Trustees of the Fund and of the City of Boston, Massachusetts' management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the fiduciary net assets of the Neighborhood Housing Trust Fund as of June 30, 2012, and the changes in its fiduciary net assets for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Board of Trustees Neighborhood Housing Trust Fund City of Boston, Massachusetts

In accordance with Government Auditing Standards, we have also issued our report dated March 8, 2013, on our consideration of the Neighborhood Housing Trust Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

P.L. Jones & Associates, P.C.

O. J. Jines & assaciates, P. C.

March 8, 2013

Statement of Fiduciary Net Assets

June 30, 2012

Assets:	
Investment in City of Boston Trust Investment Pool 7	\$ 26,586,621
Pending deposits	386,477
Accounts receivable, net	234,812
Accrued investment income	5,552
Total Assets	27,213,462
Liabilities:	
Accounts payable	132,341
Accrued expenses	7,987
Deferred revenue	315,893
Due to City of Boston	54,203
Total Liabilities	510,424
Contingencies	5
Contingential	
Fiduciary Net Assets	\$ 26,703,038
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Statement of Changes in Fiduciary Net Assets

Year Ended June 30, 2012

Additions:	\$ 7,164,000
Housing contributions	\$ 7,164,000
Investment Earnings:	
Investment income	67,409
Less investment expense:	(6,487)
Net Investment Earnings	60,922
Other Income:	
Bad debt recovery	20,577
Total Additions	7,245,499
Deductions:	
Program expenses	4,917,740
General administration	60,224
Total Deductions	4,977,964
Change in Fiduciary Net Assets	2,267,535
Fiduciary Net Assets, beginning of year	24,435,503
Fiduciary Net Assets, end of year	\$ 26,703,038

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities - The Neighborhood Housing Trust Fund (the Fund) was established on November 19, 1985, and is a component unit of the City of Boston. The Fund was authorized by a Boston City Council Ordinance to support the creation and preservation of affordable housing for low and moderate income residents of Boston's neighborhoods. As mandated by the Boston Zoning Code (as amended), developers of certain large-scale commercial real estate projects requiring zoning relief in the City of Boston, known as Development Impact Projects (DIP), must make linkage contributions in the form of payments to the Fund (Housing Contribution Grants) over a specified period of time.

Article 26A of the Boston Zoning Code (as amended), which became effective February 27, 1986, and still applies to some agreements is the housing linkage program. Under this program, the housing contribution for downtown commercial buildings is \$5 per square foot for each square foot of floor area over 100,000 square feet, payable over seven years, beginning with the issuance of a building permit.

The housing contribution for commercial buildings outside of the downtown area is at the same rate as above except that contributions are payable over twelve years, beginning with the certificate of occupancy.

Article 80 of the Boston Zoning Code (as amended), was adopted to make the Zoning Code's review regulation easier to understand and use. Article 80 further adjusted the housing contribution for downtown commercial buildings to \$7.87 per square foot in excess of 100,000 square feet.

Ten percent (10%) of the housing contributions made for downtown projects and twenty percent (20%) for neighborhood projects are targeted to the impacted neighborhood.

A developer may choose the "housing creation option", whereby the contribution is made up front, based on the net present value of the housing contribution which would have been made under the housing payment option. These contributions are earmarked for specific low and moderate income housing developments. Other restrictions and requirements cover the operations of the Fund and investment policies, which are under the direction of the Board of Trustees. Qualified expenditures from the Fund may be in the form of gifts, grants, secured loans or other means as determined by the Board of Trustees.

Notes to Financial Statements (continued)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Nature of Activities (continued) - The Fund has made loans of varying amounts to projects for the creation, development or rehabilitation of affordable housing to low and moderate income households in the City of Boston. The terms of the loans vary but they are all long-term and secured by the properties financed to assure compliance with the restrictions in the agreement. Some of the notes have direct forgiveness terms and others have forgiveness terms at maturity and there is little or no expectation of collection.

Basis of Accounting - The accompanying financial statement have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Financial Statement Presentation - The accounting policies of the Fund conform with accounting principles generally accepted in the United States of America ("GAAP") applicable to private-purpose trust funds of a government entity.

Pending Deposits - Principal additions to the Fund are received and held until the first day of the month following a deposit, pending valuation.

Deferred Revenue - Deferred revenue is comprised of advanced linkage payments from developers.

Federal Income Taxes - The Fund is a component unit of a municipality, the City of Boston, and therefore has made no provision for federal income taxes in the accompanying financial statements. Under Internal Revenue Service and state regulations, the Fund is not required to file income tax returns in any federal or state jurisdiction.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Notes to Financial Statements (continued)

2. INVESTMENTS

General - The City of Boston has combined its trust funds in pooled investment accounts which are independently audited. The investments in Pool 7 are carried at their fair market value, which is determined on the close of the last business day of trading, just prior to or on the day of valuation by the securities custodian. The calculation of realized gains or losses is independent of the calculation of the net increase (decrease) in the fair value of investments. Net realized gains or losses on sales of investments are determined on the basis of average cost. The cumulative net increase in the fair value of investments as of June 30, 2012 was \$2,279,904.

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party.

As of June 30, 2012, the Fund's investment in Pool 7 was exposed to custodial credit risk as follows:

Collateralized with securities held by the custodial bank's securities service division, but not in the Fund's name	\$ 22,169,726
Uninsured, uncollateralized and held by the custodial bank's securities service division, but not in the Fund's name	4,416,895
	\$ 26,586,621

Custodial credit risk is shared on a pro-rata basis among the trust funds that comprise Trust Investment Pool 7. Trust Investment Pool 7 is managed under the investment policy statement of the City of Boston Trust Funds.

3. PROGRAM EXPENDITURES

Program expenditures represent amounts distributed to individuals and private or public, profit or not-for-profit development entities to assist them in the creation and preservation of affordable housing for low and moderate income residents of Boston's neighborhoods.

The Trustees of the Fund have given conditional approval to commit \$23,052,024 in the future for affordable housing projects.

Notes to Financial Statements (continued)

4. RELATED PARTY TRANSACTIONS

The City of Boston administers the Fund. As a result, the City charges and allocates to the Fund certain personnel and general administrative costs. The total administrative fees charged to the Fund by the City for the year ended June 30, 2012, was \$54,203. In addition, the City is reimbursed for certain costs as provided in the trust agreement. At June 30, 2012, the amount due to the City was \$54,203.

5. CONTINGENCIES

In the normal course of operations, the Fund may be subject to certain claims and litigations. In the opinion of management and in-house legal counsel, the outcome of any such matters will not have a material effect on the financial position of the Fund.

6. SUBSEQUENT EVENTS

The Fund's management has evaluated the financial statement impact of subsequent events occurring through March 8, 2013, the date the financial statements were available to be issued. The management of the Fund is not aware of any subsequent events that would require recognition or disclosure in the financial statements.

34 Cedar Street, Worcester, MA 01609 508-755-7575 • FAX 508-755-7599 1-888-720-7575 • www.pljonescpa.com



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees Neighborhood Housing Trust Fund City of Boston, Massachusetts

We have audited the financial statements of the Neighborhood Housing Trust Fund (the Fund), a component unit of the City of Boston, as of and for the year ended June 30, 2012 and have issued our report thereon dated March 8, 2013. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

Management of the Neighborhood Housing Trust Fund is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Fund's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Board of Trustees Neighborhood Housing Trust Fund City of Boston, Massachusetts

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Fund's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board of Trustees of the Neighborhood Housing Trust Fund and the management of the City of Boston and is not intended to be and should not be used by anyone other than these specified parties.

P.L. Jones & Associates, P.C.

March 8, 2013